# MINUTES OF THE REGULAR MEETING OF THE BOARD OF DIRECTORS MENARD ELECTRIC COOPERATIVE PETERSBURG, ILLINOIS DECEMBER 22, 2020

The monthly Board Meeting of the Board of Directors of Menard Electric Cooperative was called to order at 6:00 P.M. at the Headquarters of the Cooperative, 14300 State Highway 97, Petersburg, County of Menard and State of Illinois.

On roll call the following Directors were present via Zoom: President D. Jay Frye, Directors Warren D. Goetsch, Gary Holloway, Gary L. Martin, Donald E. McMillan, Michael E. Patrick, Dennis Ryan, Jodine Tate, and Steven L. Worner. Also present in person were Director of Member Services Trish Michels, Manager Alisha Anker, and Attorney Charles K. Smith.

The Agenda of the meeting was read. There were no changes or additions to the Agenda. Thereafter, with President Frye presiding and with these minutes being transcribed by or under the direction of Secretary Patrick, the following procedures were had (all action being first duly moved and seconded, and all action taken being upon the unanimous vote of the Board, or without dissenting vote or abstention, unless otherwise stated).

President Frye reviewed the Consensus Agenda. It was moved and seconded that the Consensus Agenda be approved. Motion carried.

President Frye introduced Nancy McDonald from AIEC, attending via Zoom. Nancy presented a review of the Member Satisfaction Survey for 2020.

Manager Anker presented a review of the inventory adjustment for 2020. She advised the inventory adjustment was -\$16,278.11. It was moved and seconded that the Inventory Adjustment be made. Motion carried.

Manager Anker reviewed a Consent and Crossing Agreement with Lincoln Land Wind, LLC. It was moved and seconded the Agreement be approved. Motion carried.

Manager Anker presented the Manager's Report for November, 2020. She reviewed the 2020 EOY Financial Summary forecast. Manager Anker reviewed the Operating Statement, Balance Sheet and Budget. She reviewed the Member Services Report and past due notices, generated cut-off tickets and write-offs for the month. Manager Anker reviewed the Operations Report and Reliability Report for the month. She reviewed 2021 fixed expense reimbursement amounts for employee block heater electricity and cell phones; no adjustments deemed necessary. She advised that there was no Safety Meeting due to coronavirus protocols. Manager Anker also reviewed information available with regard to the second phase of the PPP (Paycheck Protection Program). She advised that it did not appear that the Cooperative would qualify for the Program. Manager Anker reviewed the contents of the monthly Connect Newsletter and discussed industry news and happenings. She also discussed the Families First Coronavirus Response Act Policy adopted in April by the Board and a possible amendment to extend the Policy, given its end of year termination. It was moved and seconded that the Board adopt the

amendment to extend the Policy as presented, if the President signs the latest stimulus package into law. Motion carried. It was moved and seconded the Manager's Report be approved as presented. Motion carried.

Director Goetsch reported on AIEC activities. He reviewed Board highlights, AIEC Activity Report and AIEC Solar System Output Report.

Director Martin reported on Prairie Power, Inc. He reviewed Board highlights, the President's Report and Energy Charge Summary.

Manager Anker reviewed the Capital Credit Estate Refunds Report.

President Frye advised that the next regular Board Meeting was scheduled for Tuesday, January 26, 2021 at 6:00 p.m.

There being no further business to come before the Board, it was moved and seconded the Meeting be adjourned. Motion carried.

	Respectfully submitted,			
	Secretary			
President				

#### MENARD ELECTRIC COOPERATIVE

#### MONTHLY OPERATING REPORT

			1010	or End	THING ILL OIL			
		Year to Date		November 2020		This Month		
	Last Year	This Year	Budget	Variance	Last Year	This Year	Budget	Variance
1. Operating Revenue	27,864,115	26,631,294	27,569,908	(938,614)	2,276,104	1,981,618	2,054,970	(73,352)
kWhr Sold	192,888,361	184,440,364	192,142,364	(7,702,000)	15,947,546	13,298,897	14,622,853	(1,323,956)
2. Cost of Power	16,541,234	15,588,272	17,093,957	1,505,685	1,392,456	1,388,042	1,310,472	(77,570)
kWhr Purchased	208,468,766	199,011,591	207,756,000	8,744,409	17,152,386	13,891,795	15,531,000	1,639,205
3. Operation Expense	1,515,734	1,424,550	1,528,932	104,382	136,361	100,188	133,583	33,395
4. Maintenance Expense	2,791,162	2,493,361	3,049,434	556,073	199,801	264,316	221,972	(42,344)
5. Consumer Accounts & Coll. Exp.	416,359	381,866	469,825	87,959	43,400	31,795	38,271	6,476
6. Member Service Expense	176,773	202,124	250,085	47,961	14,696	17,211	21,368	4,157
7. General Office Expense	563,225	615,444	494,424	(121,020)	46,511	52,806	41,724	(11,082)
8. Outside Professional Services	45,171	76,091	89,100	13,009	0	9,308	5,500	(3,808)
9. Insurance, Employee & Welfare	5,324	16,176	4,400	(11,776)	328	422	400	(22)
10. Director's Fee & Mileage	108,186	82,989	116,625	33,636	4,669	3,529	6,075	2,546
11. Dues - Assoc. Organizations	126,726	128,016	134,215	6,199	11,526	11,772	12,557	785
12. Other Misc. General Expense	360,199	266,527	296,241	29,714	32,650	30,044	14,178	(15,866)
13. Depreciation Expense	2,051,322	2,131,859	2,202,958	71,099	189,558	196,484	207,049	10,565
14. Tax Expense - Property	257,400	261,568	264,275	2,707	23,400	21,318	24,025	2,707
15. Tax Expense - Other	23,222	23,883	24,146	263	1,844	1,660	1,834	174
16. Interest Expense on L-T Debt	1,203,926	1,156,347	1,166,325	9,978	100,951	101,765	102,200	435
17. Total Expense less Power	9,644,729	9,260,801	10,090,985	830,184	805,695	842,618	830,736	(11,882)
17a. Total Operating Cost	26,185,963	24,849,073	27,184,942	2,335,869	2,198,151	2,230,660	2,141,208	(89,452)
18. Operating Margins	1,678,152	1,782,221	384,966	1,397,255	77,953	(249,042)	(86,238)	(162,804)
<ol><li>Non-Operating Margins</li></ol>	125,966	63,764	67,275	(3,511)	7,881	4,264	4,175	89
20. G & T Capital Credits	1,139,473	1,116,929	1,000,000	116,929	0			0
21. Other Capital Credits	137,853	144,350	108,000	36,350	0			0
22. Total Margins	3,081,444	3,107,264	1,560,241	1,547,023	85,834	(244,778)	(82,063)	(162,715)

	Prior Yr	Current Yr	End of Yr	
	Balance	Balance	Balance	Change
ASSETS:	11/30/19	11/30/20	12/31/19	YTD
Utility Plant in Service	72,807,225	76,122,411	73,188,302	2,934,109
Construction Work in Process	1,233,830	1,460,197	1,079,509	380,688
Total Utility Plant in Service	74,041,055	77,582,608	74,267,811	3,314,797
Accumulated Depreciation	(22,856,484)	(23,761,917)	(22,932,346)	(829,571)
Net Utility Plant	51,184,571	53,820,691	51,335,465	2,485,226
•	01,104,071	00,020,031	01,000,400	2,400,220
Nonutility Property - Net				0
Inv.in Assoc.OrgPat.Cap.	10,950,750	12,112,828	10,948,701	1,164,127
Inv.in Assoc.Org General Funds				0
Inv.in Assoc.OrgNon Gen Funds	691,932	681,132	704,432	(23,300)
Investments in Economic Dev. Projects				0
Other Investments	2,817,205	2,112,905	2,817,205	(704,300)
Special Funds	241,714	235,793	285,652	(49,859)
Total Other Prop. & Investments	14,701,601	15,142,658	14,755,990	386,668
Cash-General Funds	298,109	1,539,000	1,274,558	264,442
Cash-Constr.Fund Trustee	454	454	454	0
Special Deposits	4,542	2,814	5,004	(2,190)
Temporary Investments	919,343	1,158,272	2,830,408	(1,672,136)
Notes Receivable - Net	0	1,130,272	2,000,400	(1,072,130)
Accounts Receivable-Net-Energy	2,482,380	2,184,048	2,572,954	(388,906)
Accounts Receivable-Net-Other	39,808	55,659	33,037	22,622
Materials & Supplies	545,423	477,639	497,770	(20,131)
Prepayments	100,256	98,632	184,520	(85,888)
Other Current & Accrued Assets	5,411	5,294	9,285	(3,991)
Total Current & Accrued Assets	4,395,726	5,521,812	7,407,990	(1,886,178)
Regulatory Assets	0	0	0	0
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Deferred Debits	0	0	9,243	(9,243)
Deferred Debits TOTAL ASSETS & OTHER DEBITS	0 70,281,898	<mark>0</mark> 74,485,161	9,243 73,508,688	(9,243) 976,473
	•			• • •
TOTAL ASSETS & OTHER DEBITS	•			• • •
TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY:	70,281,898	74,485,161	73,508,688	976,473
TOTAL ASSETS & OTHER DEBITS  OWNER'S EQUITY:  Memberships	<b>70,281,898</b> 302,245	<b>74,485,161</b> 311,920	<b>73,508,688</b> 302,940	<b>976,473</b> 8,980
TOTAL ASSETS & OTHER DEBITS  OWNER'S EQUITY:  Memberships  Patronage Capital	<b>70,281,898</b> 302,245 24,171,008	<b>74,485,161</b> 311,920 25,576,519	73,508,688 302,940 24,164,587	976,473 8,980 1,411,932
TOTAL ASSETS & OTHER DEBITS  OWNER'S EQUITY:  Memberships  Patronage Capital  Operating Margins-Prior Years	70,281,898 302,245 24,171,008 0	74,485,161 311,920 25,576,519 0	73,508,688 302,940 24,164,587 0	976,473 8,980 1,411,932 0
TOTAL ASSETS & OTHER DEBITS  OWNER'S EQUITY:  Memberships  Patronage Capital  Operating Margins-Prior Years  Operating Margins-Current Year	70,281,898 302,245 24,171,008 0 3,081,444	74,485,161 311,920 25,576,519 0 3,107,273	73,508,688 302,940 24,164,587 0 2,269,313	976,473 8,980 1,411,932 0 837,960
TOTAL ASSETS & OTHER DEBITS  OWNER'S EQUITY:  Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins	70,281,898 302,245 24,171,008 0 3,081,444 0	74,485,161 311,920 25,576,519 0 3,107,273 0	73,508,688 302,940 24,164,587 0 2,269,313 0	8,980 1,411,932 0 837,960
TOTAL ASSETS & OTHER DEBITS  OWNER'S EQUITY:  Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities	70,281,898 302,245 24,171,008 0 3,081,444 0 2,645,417	74,485,161 311,920 25,576,519 0 3,107,273 0 2,784,019	73,508,688 302,940 24,164,587 0 2,269,313 0 2,631,209	8,980 1,411,932 0 837,960 0 152,810
TOTAL ASSETS & OTHER DEBITS  OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES:	70,281,898 302,245 24,171,008 0 3,081,444 0 2,645,417 30,200,114	74,485,161 311,920 25,576,519 0 3,107,273 0 2,784,019 31,779,731	73,508,688 302,940 24,164,587 0 2,269,313 0 2,631,209 29,368,049	8,980 1,411,932 0 837,960 0 152,810 <b>2,411,682</b>
TOTAL ASSETS & OTHER DEBITS  OWNER'S EQUITY:  Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS	70,281,898  302,245 24,171,008 0 3,081,444 0 2,645,417 30,200,114	74,485,161 311,920 25,576,519 0 3,107,273 0 2,784,019 31,779,731	73,508,688  302,940 24,164,587 0 2,269,313 0 2,631,209 29,368,049	8,980 1,411,932 0 837,960 0 152,810 <b>2,411,682</b> (64,651)
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar.	70,281,898  302,245 24,171,008 0 3,081,444 0 2,645,417 30,200,114  935,845 22,671,475	74,485,161  311,920 25,576,519 0 3,107,273 0 2,784,019 31,779,731  865,918 25,001,787	73,508,688  302,940 24,164,587 0 2,269,313 0 2,631,209 29,368,049  930,569 25,519,967	8,980 1,411,932 0 837,960 0 152,810 <b>2,411,682</b> (64,651) (518,180)
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt - Other	70,281,898  302,245 24,171,008 0 3,081,444 0 2,645,417 30,200,114  935,845 22,671,475 13,039,853	74,485,161 311,920 25,576,519 0 3,107,273 0 2,784,019 31,779,731 865,918 25,001,787 12,866,968	302,940 24,164,587 0 2,269,313 0 2,631,209 <b>29,368,049</b> 930,569 25,519,967 12,988,129	8,980 1,411,932 0 837,960 0 152,810 <b>2,411,682</b> (64,651) (518,180) (121,161)
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other Long Term Debt Other - Adv Payments	70,281,898  302,245 24,171,008 0 3,081,444 0 2,645,417 30,200,114  935,845 22,671,475 13,039,853 (245,584)	74,485,161  311,920 25,576,519 0 3,107,273 0 2,784,019 31,779,731  865,918 25,001,787 12,866,968 (258,104)	73,508,688  302,940 24,164,587 0 2,269,313 0 2,631,209 29,368,049  930,569 25,519,967 12,988,129 (248,679)	8,980 1,411,932 0 837,960 0 152,810 <b>2,411,682</b> (64,651) (518,180) (121,161) (9,425)
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt	70,281,898  302,245 24,171,008 0 3,081,444 0 2,645,417 30,200,114  935,845 22,671,475 13,039,853 (245,584) 36,401,589	74,485,161  311,920 25,576,519 0 3,107,273 0 2,784,019 31,779,731  865,918 25,001,787 12,866,968 (258,104) 38,476,569	73,508,688  302,940 24,164,587 0 2,269,313 0 2,631,209 29,368,049  930,569 25,519,967 12,988,129 (248,679) 39,189,986	8,980 1,411,932 0 837,960 0 152,810 <b>2,411,682</b> (64,651) (518,180) (121,161) (9,425) <b>(713,417)</b>
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions	70,281,898  302,245 24,171,008 0 3,081,444 0 2,645,417 30,200,114  935,845 22,671,475 13,039,853 (245,584) 36,401,589 895,043	74,485,161  311,920 25,576,519 0 3,107,273 0 2,784,019 31,779,731  865,918 25,001,787 12,866,968 (258,104) 38,476,569 970,070	73,508,688  302,940 24,164,587 0 2,269,313 0 2,631,209 29,368,049  930,569 25,519,967 12,988,129 (248,679) 39,189,986 965,479	8,980 1,411,932 0 837,960 0 152,810 <b>2,411,682</b> (64,651) (518,180) (121,161) (9,425) <b>(713,417)</b> 4,591
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt	70,281,898  302,245 24,171,008 0 3,081,444 0 2,645,417 30,200,114  935,845 22,671,475 13,039,853 (245,584) 36,401,589	74,485,161  311,920 25,576,519 0 3,107,273 0 2,784,019 31,779,731  865,918 25,001,787 12,866,968 (258,104) 38,476,569	73,508,688  302,940 24,164,587 0 2,269,313 0 2,631,209 29,368,049  930,569 25,519,967 12,988,129 (248,679) 39,189,986	8,980 1,411,932 0 837,960 0 152,810 <b>2,411,682</b> (64,651) (518,180) (121,161) (9,425) <b>(713,417)</b>
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions	70,281,898  302,245 24,171,008 0 3,081,444 0 2,645,417 30,200,114  935,845 22,671,475 13,039,853 (245,584) 36,401,589 895,043	74,485,161  311,920 25,576,519 0 3,107,273 0 2,784,019 31,779,731  865,918 25,001,787 12,866,968 (258,104) 38,476,569 970,070	73,508,688  302,940 24,164,587 0 2,269,313 0 2,631,209 29,368,049  930,569 25,519,967 12,988,129 (248,679) 39,189,986 965,479	8,980 1,411,932 0 837,960 0 152,810 <b>2,411,682</b> (64,651) (518,180) (121,161) (9,425) <b>(713,417)</b> 4,591
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities	70,281,898  302,245 24,171,008 0 3,081,444 0 2,645,417 30,200,114  935,845 22,671,475 13,039,853 (245,584) 36,401,589 895,043 895,043	74,485,161  311,920 25,576,519 0 3,107,273 0 2,784,019 31,779,731  865,918 25,001,787 12,866,968 (258,104) 38,476,569 970,070 970,070	302,940 24,164,587 0 2,269,313 0 2,631,209 29,368,049 930,569 25,519,967 12,988,129 (248,679) 39,189,986 965,479 965,479	8,980 1,411,932 0 837,960 0 152,810 2,411,682 (64,651) (518,180) (121,161) (9,425) (713,417) 4,591 4,591
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable	70,281,898  302,245 24,171,008 0 3,081,444 0 2,645,417 30,200,114  935,845 22,671,475 13,039,853 (245,584) 36,401,589 895,043 895,043	74,485,161  311,920 25,576,519 0 3,107,273 0 2,784,019 31,779,731  865,918 25,001,787 12,866,968 (258,104) 38,476,569 970,070 970,070 0	73,508,688  302,940 24,164,587 0 2,269,313 0 2,631,209 29,368,049  930,569 25,519,967 12,988,129 (248,679) 39,189,986 965,479 965,479	8,980 1,411,932 0 837,960 0 152,810 <b>2,411,682</b> (64,651) (518,180) (121,161) (9,425) <b>(713,417)</b> 4,591 <b>4,591</b>
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable	70,281,898  302,245 24,171,008 0 3,081,444 0 2,645,417 30,200,114  935,845 22,671,475 13,039,853 (245,584) 36,401,589 895,043 895,043 0 1,822,379	74,485,161  311,920 25,576,519 0 3,107,273 0 2,784,019 31,779,731  865,918 25,001,787 12,866,968 (258,104) 38,476,569 970,070 970,070 0 2,316,046	73,508,688  302,940 24,164,587 0 2,269,313 0 2,631,209 29,368,049  930,569 25,519,967 12,988,129 (248,679) 39,189,986 965,479 965,479 0 2,715,860	8,980 1,411,932 0 837,960 0 152,810 2,411,682 (64,651) (518,180) (121,161) (9,425) (713,417) 4,591 4,591 0 (399,814)
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable Deposits	70,281,898  302,245 24,171,008 0 3,081,444 0 2,645,417 30,200,114  935,845 22,671,475 13,039,853 (245,584) 36,401,589 895,043 895,043 895,043 0 1,822,379 155,755	74,485,161  311,920 25,576,519 0 3,107,273 0 2,784,019 31,779,731  865,918 25,001,787 12,866,968 (258,104) 38,476,569 970,070 970,070 0 2,316,046 162,205	73,508,688  302,940 24,164,587 0 2,269,313 0 2,631,209 29,368,049  930,569 25,519,967 12,988,129 (248,679) 39,189,986 965,479 965,479 0 2,715,860 154,770	8,980 1,411,932 0 837,960 0 152,810 2,411,682  (64,651) (518,180) (121,161) (9,425) (713,417) 4,591 4,591 0 (399,814) 7,435
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable Deposits Other Current & Accrued Liabilities Total Current & Accrued Liabilities	70,281,898  302,245 24,171,008 0 3,081,444 0 2,645,417 30,200,114  935,845 22,671,475 13,039,853 (245,584) 36,401,589 895,043 895,043 895,043 0 1,822,379 155,755 594,394 2,572,528	74,485,161  311,920 25,576,519 0 3,107,273 0 2,784,019 31,779,731  865,918 25,001,787 12,866,968 (258,104) 38,476,569 970,070 970,070 0 2,316,046 162,205 584,927 3,063,178	73,508,688  302,940 24,164,587 0 2,269,313 0 2,631,209 29,368,049  930,569 25,519,967 12,988,129 (248,679) 39,189,986 965,479 965,479 0 2,715,860 154,770 454,009 3,324,639	8,980 1,411,932 0 837,960 0 152,810 <b>2,411,682</b> (64,651) (518,180) (121,161) (9,425) (713,417) 4,591 4,591 0 (399,814) 7,435 130,918 (261,461)
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable Deposits Other Current & Accrued Liabilities Total Current & Accrued Liabilities Deferred Credits	70,281,898  302,245 24,171,008 0 3,081,444 0 2,645,417 30,200,114  935,845 22,671,475 13,039,853 (245,584) 36,401,589 895,043 895,043 895,043 0 1,822,379 155,755 594,394	74,485,161  311,920 25,576,519 0 3,107,273 0 2,784,019 31,779,731  865,918 25,001,787 12,866,968 (258,104) 38,476,569 970,070 970,070 0 2,316,046 162,205 584,927	73,508,688  302,940 24,164,587 0 2,269,313 0 2,631,209 29,368,049  930,569 25,519,967 12,988,129 (248,679) 39,189,986 965,479 965,479 0 2,715,860 154,770 454,009	8,980 1,411,932 0 837,960 0 152,810 2,411,682 (64,651) (518,180) (121,161) (9,425) (713,417) 4,591 4,591 0 (399,814) 7,435 130,918 (261,461) (464,920)
OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable Deposits Other Current & Accrued Liabilities Total Current & Accrued Liabilities	70,281,898  302,245 24,171,008 0 3,081,444 0 2,645,417 30,200,114  935,845 22,671,475 13,039,853 (245,584) 36,401,589 895,043 895,043 895,043 0 1,822,379 155,755 594,394 2,572,528	74,485,161  311,920 25,576,519 0 3,107,273 0 2,784,019 31,779,731  865,918 25,001,787 12,866,968 (258,104) 38,476,569 970,070 970,070 0 2,316,046 162,205 584,927 3,063,178	73,508,688  302,940 24,164,587 0 2,269,313 0 2,631,209 29,368,049  930,569 25,519,967 12,988,129 (248,679) 39,189,986 965,479 965,479 0 2,715,860 154,770 454,009 3,324,639	8,980 1,411,932 0 837,960 0 152,810 <b>2,411,682</b> (64,651) (518,180) (121,161) (9,425) (713,417) 4,591 4,591 0 (399,814) 7,435 130,918 (261,461)

## MENARD ELECTRIC COOPERATIVE

#### This Month

	November16	November17	November18	November19	November20
Operating Revenue	1,780,130	2,088,309	2,173,483	2,276,104	1,981,618
kWhr Sold	12,914,194	14,826,807	15,303,039	15,947,546	13,298,897
2. Cost of Power	1,484,774	1,463,785	1,722,427	1,392,456	1,388,042
kWhr Purchased	14,118,666	16,049,372	16,547,335	17,152,386	13,844,251
3. Operation Expense	91,554	59,454	88,319	136,361	100,188
Maintenance Expense	214,614	305,682	132,538	199,801	264,316
5. Consumer Accounts & Coll. Exp.	37,589	42,753	26,302	43,400	31,795
6. Member Service Expense	3,029	7,417	16,777	14,696	17,211
7. General Office Expense	51,892	55,575	45,483	46,511	52,806
8. Outside Professional Services	9,021	6,533	6,835	0	9,308
9. Insurance, Employee & Welfare	500	296	576	328	422
10. Director's Fee & Mileage	4,985	5,195	4,200	4,669	3,529
11. Dues - Assoc. Organizations	11,477	11,391	11,516	11,526	11,772
12. Other Misc. General Expense	15,621	12,230	36,828	32,650	30,044
13. Depreciation Expense	166,435	169,910	284,003	189,558	196,484
14. Tax Expense - Property	20,000	20,900	20,380	23,400	21,318
15. Tax Expense - Other	2,340	2,384	1,700	1,844	1,660
16. Interest Expense	101,643	101,797	102,846	100,951	101,765
17. Total Expense less Power	730,700	801,517	778,303	805,695	842,618
17a. Total Operating Cost	2,215,474	2,265,302	2,500,730	2,198,151	2,230,660
18. Operating Margins	(435,344)	(176,993)	(327,247)	77,953	(249,042)
19. Non-Operating Margins	20,547	5,245	5,163	7,881	4,264
20. G & T Capital Credits	0	0	0	0	•
21. Other Capital Credits	0	0	0	0	
22. Total Margins	(414,797)	(171,748)	(322,084)	85,834	(244,778)

## MENARD ELECTRIC COOPERATIVE

#### Year to Date

	November16	November17	November18	November19	November20
Operating Revenue	25,954,223	26,271,358	28,024,579	27,864,115	26,631,294
kWhr Sold	187,387,175	188,485,156	198,034,636	192,888,361	184,440,364
2. Cost of Power	16,469,374	16,094,781	17,721,104	16,541,234	15,588,272
kWhr Purchased	203,575,789	205,605,002	215,192,180	208,468,766	198,964,047
0.0 5	000.054	077 000	4 000 000	4 545 704	4 404 550
3. Operation Expense	963,654	877,638	1,326,003	1,515,734	1,424,550
4. Maintenance Expense	2,516,870	2,954,443	2,666,346	2,791,162	2,493,361
<ol><li>Consumer Accounts &amp; Coll. Exp.</li></ol>	197,742	452,779	453,640	416,359	381,866
6. Member Service Expense	100,639	97,183	122,957	176,773	202,124
7. General Office Expense	759,454	748,230	747,723	563,225	615,444
8. Outside Professional Services	49,970	77,016	39,352	45,171	76,091
9. Insurance, Employee & Welfare	4,823	3,999	4,773	5,324	16,176
10. Director's Fee & Mileage	83,533	106,448	103,872	108,186	82,989
11. Dues - Assoc. Organizations	125,563	125,817	137,353	126,726	128,016
12. Other Misc. General Expense	250,898	258,982	317,079	360,199	266,527
13. Depreciation Expense	1,807,599	1,841,630	2,009,734	2,051,322	2,131,859
14. Tax Expense - Property	220,000	229,900	244,130	257,400	261,568
15. Tax Expense - Other	34,085	33,612	22,984	23,222	23,883
16. Interest Expense	1,158,561	1,152,055	1,157,397	1,203,926	1,156,347
17. Total Expense less Power	8,273,391	8,959,732	9,353,343	9,644,729	9,260,801
17a. Total Operating Cost	24,742,765	25,054,513	27,074,447	26,185,963	24,849,073
18. Operating Margins	1,211,458	1,216,845	950,132	1,678,152	1,782,221
19. Non-Operating Margins	36,897	80,689	63,624	125,966	63,764
20. G & T Capital Credits	1,156,406	1,141,366	1,146,478	1,139,473	1,116,929
21. Other Capital Credits	213,965	192,551	213,542	137,853	144,350
22. Total Margins	2,618,726	2,631,451	2,373,776	3,081,444	3,107,264